

EUROSATORY 2026: THE TRADESHOW ADDRESSING THE NEW WORLD ORDER

Never before has Eurosatory mirrored the trends as closely as it did in 2026. While the figures speak for themselves - **2,633 exhibitors from 67 countries, 59,972 industry visitors, 440 official delegations from 95 countries** – the makeup of this edition was indisputably a true reflection of the new world order.

At a time of profound upheaval in the world order, characterised by the proliferation of conflicts, the end of an era of 'blissful globalisation', climate challenges, societal risks and the accelerating pace of technological disruption, Eurosatory delivered an event fully in tune with these new challenges. The show provided governments with a forum for reflection, innovation and solutions to rethink their defence and security capabilities, whilst supporting the transformation of the defence technological and industrial base (DTIB) through the upgrading of equipment and the integration of disruptive dual-use DefTech/DeepTech technologies, such as New Space and artificial intelligence (AI).

UKRAINE, THE STATE OF THE ART IN MODERN WARFARE

The clearest signal at this year's event came from Ukraine. The country now stands **fifth in the list of countries by number of exhibitors (87 in 2026 compared with 10 in 2024)**, a spectacular rise that reflects the rapid transformation of its defence industry since the start of the conflict. Confronted with pressing operational needs, the Ukrainian defence industry has, in the space of just a few years, developed acknowledged expertise in drones, electronic warfare and low-cost, AI-enhanced saturation solutions. It is this expertise that Ukraine is now showcasing – and selling – to the entire global defence ecosystem. This distillation of innovation achieved under pressure prompts questions, beyond the specific Ukrainian case, as to the ability of the entire global defence industry to raise its game and integrate these technological breakthroughs more rapidly.

CONFLICT GLOBALISATION

Nor can the Ukrainian scale-up be described as an outlier: it forms part of a broader trend towards the spread of conflicts and the risk of interstate conflicts. No fewer than twenty countries are currently directly implicated in the conflicts in Ukraine, rising to around sixty if one includes all the countries supporting the warring parties. Since 2022, many states have begun to increase their defence budgets. This trend signals, across the globe, the return of sovereignty to the forefront of national priorities.

The composition of the pavilions and delegations from the Gulf thus took on particular significance this year. The presence of **Saudi Arabia and the UAE** displayed a new dimension against the backdrop of the war in Iran and the realignment of security arrangements that the war has forced upon the entire Gulf region.

In total, **440 official delegations from 95 countries** across five continents made the trip to the exhibition centre at Villepinte, alongside 60,000 industry visitors from 165 countries. This geographical diversity confirms Eurosatory's status as a unique venue where all the major global strategic forces converge in one place at the same time.

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EUROSATORY, A VENUE FOR DIALOGUE AT THE HIGHEST LEVEL

This edition brought together the international defence and security community at the highest level, with twenty defence ministers in attendance. Alongside the 440 international defence delegations that toured the show, **82 internal security delegations** from around the world also attended.

For France, this year's event brought together, under the aegis of **Catherine Vautrin**, the French Minister for the Armed Forces and Veterans' Affairs, all the ministries involved in the economic, industrial and commercial mobilisation of the sector. This joint involvement underlines that defence is no longer merely a matter for the sovereign state, but a cross-cutting economic, industrial and commercial concern, afforded the highest priority by the State.

Furthermore, the attendance of **Gérard Larcher**, the Speaker of the French Senate, and **Yaël Braun-Pivet**, the Speaker of the National Assembly, was another of the institutional highlights of this year's show, confirming the role of Eurosatory as the premier venue for dialogue between government authorities, armed forces and industry. These occasions further cement Eurosatory's status as the catalyst of a new awareness of the need to protect the future.

THE DTIB ENTERING ITS NEW ERA: AN UPMARKET SHIFT AND CIVILIAN OVERTURES

The DTIB is no longer just the base 'of' defence, it is becoming the base 'for' defence, as civilian companies – Renault and Volkswagen being the most prominent examples this year – and deep tech start-ups join the fold. The rise of drones and counter-drone solutions, the emergence of new deep-strike capabilities and the integration of artificial intelligence and 'new space' are fundamentally reshaping the contours of an industrial base that is undergoing transformation.

This transformation is driven by the need for affordable mass production: industrial resilience, ramping up production lines and accelerating manufacturing, and keeping costs down, so as to be able to meet operational needs that no longer accommodate traditional development cycles and require lasting commitment over the long term.

“Eurosatory 2026 is both the embodiment and the repository of everything the world is experiencing today. Nowhere else but in these aisles do geopolitics, technology and the economy converge with such intensity. And what we see taking shape here is the DTIB of the future: no longer a technological and industrial base of defence with high-value-added, small-batch production, but a technological and industrial base for defence: multifaceted, open to disruptive innovations from DeepTech whilst remaining capable of mass production at controlled costs. Eurosatory is not merely a witness to its era: edition after edition, it is its catalyst,” said Charles Beaudouin, Eurosatory Exhibition Director.

HOMELAND SECURITY, REFLECTING A NEW HYBRID AND CLIMATE-RELATED THREAT

The visit of the exhibition by the French Minister of the Interior was not merely a matter of protocol. It underscored the fact that the threats that homeland security forces must now address – hostile drones, disinformation, sabotage of critical infrastructure – call on the same technologies and, increasingly, the same suppliers as those used in military theatres of operation. Crises and disasters caused by climate change fall squarely within the remit of governments to protect their populations and the environment. Drawing on its own analysis of the challenges of our time, Eurosatory is the only tradeshow in the world to offer, since 2022, an all-encompassing approach to threats and concrete solutions. Once again, the immersive HELPED zone brought this unique offering to life, addressing a defining threat of the 21st century.

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A FAST-ACCELERATING MARKET

The show provided the backdrop for a great many industry announcements, partnership agreements and strategic collaborations. More than just the volume of business, the most striking feature is the nature of these agreements: they are increasingly associating long-established defence manufacturers with players from the civilian or tech sectors, confirming that the defence technological and industrial base now extends well beyond its traditional scope and has become a vector of economic competitiveness in its own right, as much as one of sovereignty. Deftech, deep tech, new space, artificial intelligence: these alliances are shaping an expanded DTIB, where the capacity to produce more cost-effectively and innovate rapidly now matters as much as the size of order books.

“The exceptional results of this 29th edition bear testament to the continued support of the entire international ecosystem. I would like to warmly thank the exhibitors, delegations, visitors, partners and all the teams at Eurosatory, GICAT and Coges Events who contributed to making this edition such an outstanding success,” commented Emmanuel Levacher, Chairman of GICAT.

EUROSATORY WILL BE BACK IN 2028

Building on the achievements of this record breaking show, Eurosatory invites the entire global defence and community to save the dates of its next edition, to be held from 19 to 23 June 2028, also at Paris Nord Villepinte Exhibition Centre.

ABOUT EUROSATORY

Eurosatory is the global land and air benchmark event for Defence and Security (D&S). Organised by Coges Events, a subsidiary of GICAT (French Land Defence and Security Industry Association), the show contributes to supporting the sector's transformations in view of the challenges the world faces today to respond to all types of crises. As a premium interface between all the members of the international community, every two years Eurosatory brings together more than 100,000 professionals working with D&S and managing crisis situations: businesses, governments, military staff, institutions and private bodies, and supranational organisations. Next edition: 19-23 June 2028, at Paris Nord Villepinte exhibition centre (France).

EUROSATORY 2026 IN FIGURES

- 59,972 industry visitors from 165 countries
- 2,633 exhibiting companies from 67 countries
- 440 official delegations from 95 countries
- 40 international pavilions
- 912 journalists
- 400 international speakers
- 150 conference sessions and keynotes

More information at www.eurosatory.com

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